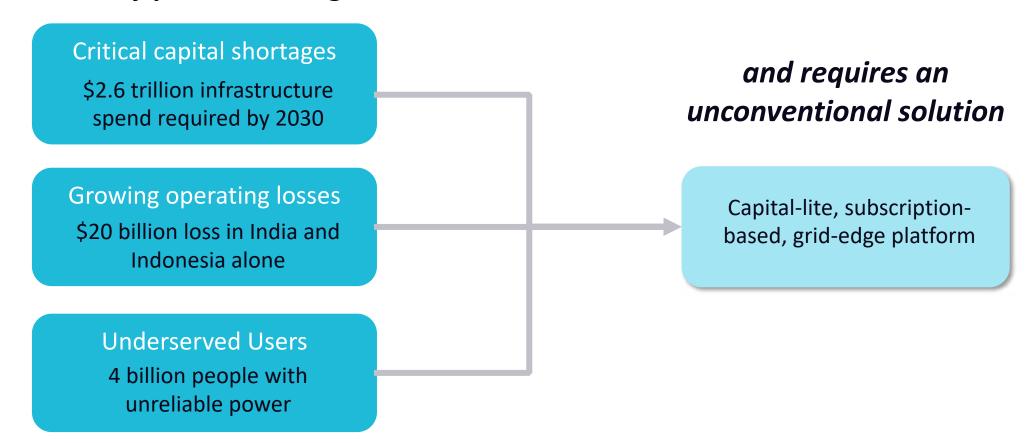


Utilities in emerging markets are desperate and looking for an urgent solution

The utility problem is urgent ¹





We have built and deployed a distributed grid edge operating platform to 130 consumers in Andhra Pradesh



2019-4 THE



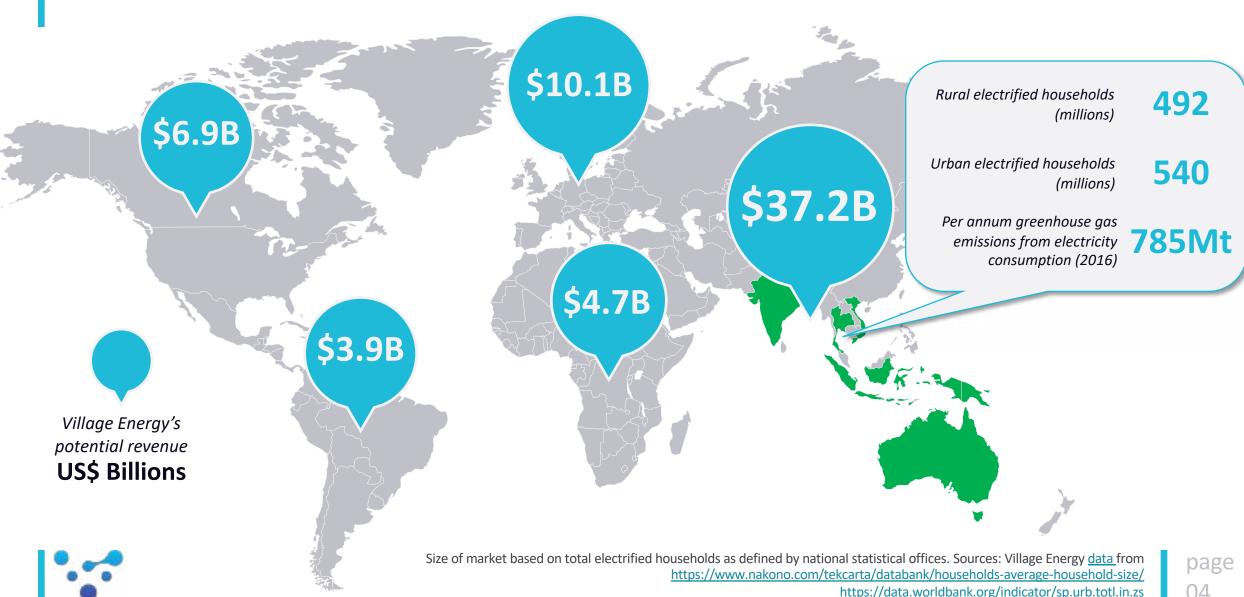
Consumers can pay, track, and control energy use by the VE Mobile App

Automatic grid balancing via our Al-powered metering and control device

Real-time administration and monitoring by our cloud-based system admin console

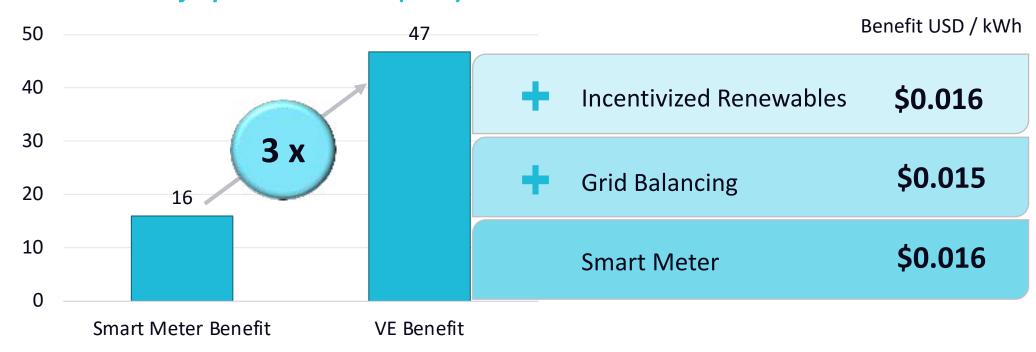


Our first focus are the emerging markets of Asia



We deliver significant direct value for electricity distributors

Annual Benefit per Connection (USD)¹



Net benefits grow to estimated \$100 per consumer per annum³



¹ Assumes average consumption of 1,000 kW per annum per household

² Source: 19th Electric Power Survey, Central Electricity Authority, 2017

In year 10, based on average Indian electricity consumption growth of 7.9% p.a.

Our solution stack is a Grid-Edge Operating Platform

Incentivize distributed renewable energy

Automatic, real-time distributed energy management

commercial



Prosumer

finance

Efficient incremental investments

technical



Day-ahead pricing



Energy balancing and demand response



Ancillary Services (frequency support)

Years - Months ahead

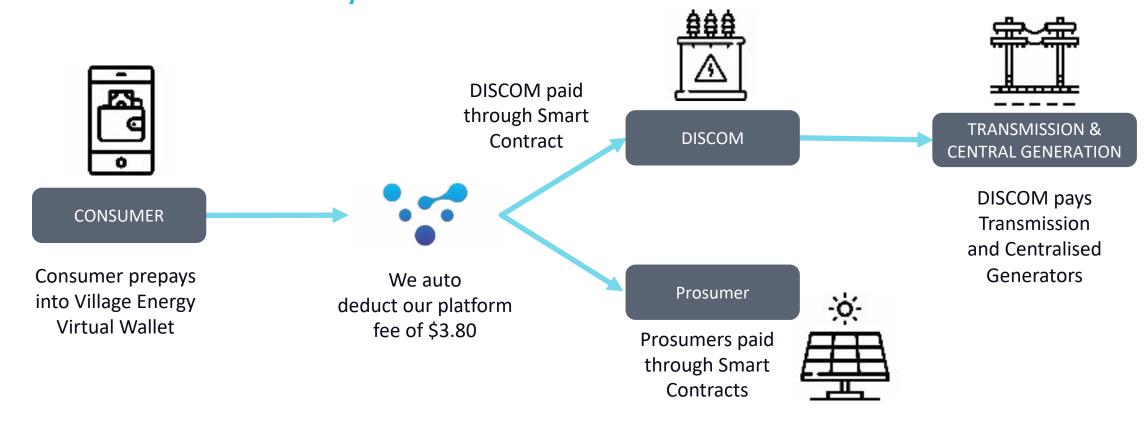
Days ahead

Minutes – Seconds ahead

Instantaneous



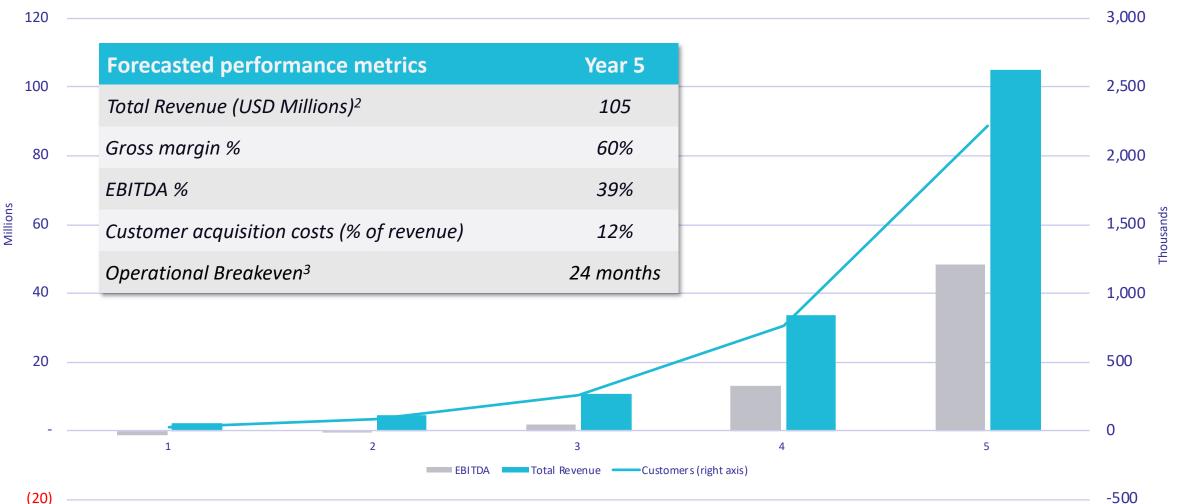
Our business model is based on a monthly platform fee which is deducted automatically



2 million consumers would create an annualised recurring revenue model of \$91m, which could be achieved within a single DISCOM



This translates to a business model that is predictable¹, scalable, and produces strong operating cashflows, with gross margins greater than 60%



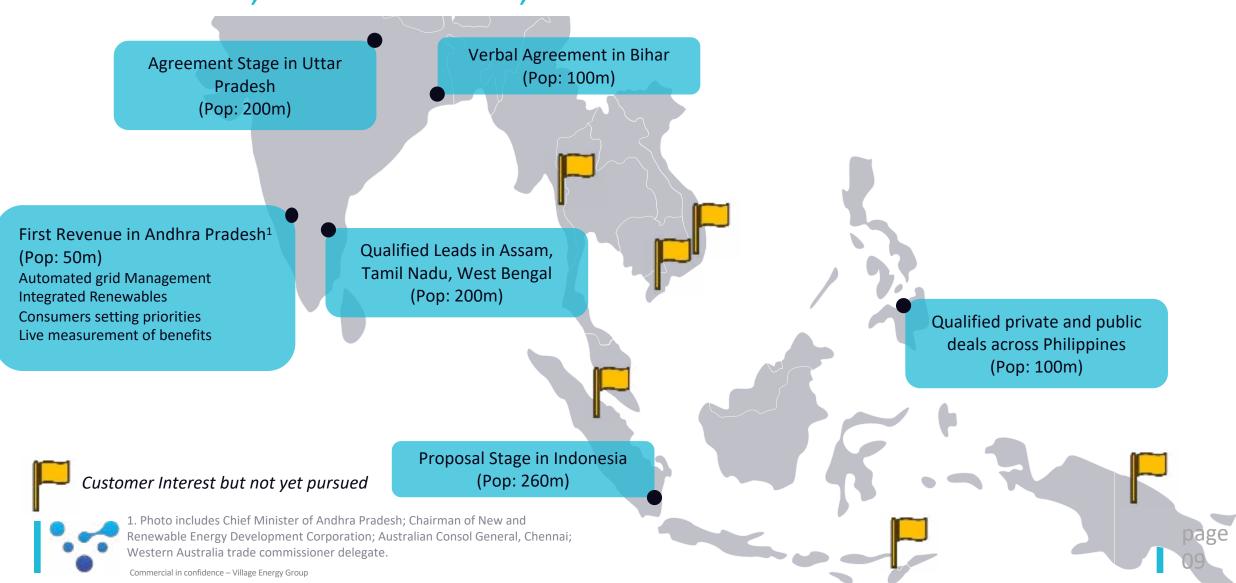


Compared to Smart Meter revenue model, the Village Energy Software as a Service (SaaS)
model has regular committed revenues under long-term contracts.

 $2. \quad \text{Based on Village Energy 'Medium Growth scenario'} \\$

3. Reflects net operating cashflow which shows break even from operating platform

We are live in Andhra Pradesh with a strong pipeline of opportunities across India, South-East Asia, and Australia



We are backed by Breakthrough Energy Ventures





















We will achieve milestones to underpin a high value

Series B investment

Outcomes from Funds over 24 months

Deploy to the first 50,000 customers in India

Achieve operational breakeven¹ Demonstrate strong distributed renewable energy penetration

O Months

Signed contracts for over 500,000 connections

Demonstration projects deployed in two other countries

Deliver Series B round

